# COUNTY OF RIVERSIDE COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAM

# APPLICATION FOR CITY OF Lake Elsinore 2023- 2024 COOPERATING CITY ALLOCATION

GENERAL INFORMATIO	N	
Applicant Name: Mich	elle's Place Cancer F	Resource Center
Type of Organization:	Non-Profit Organization	Faith Based Organization
	For-Profit Organization	Institution of Higher Education
	Cooperating City	
Address: 41669 Wi	nchester Rd., Ste 1	01
City: Temecula		Zip Code: 92590
Mailing Address: 416	99 Winchester Rd.	, Ste 101
City: Temecula		Zip Code: 92590
Telephone Number:		_Fax Number:
	staff: Kim Gerrish, Ex	
Telephone Number: 95	1-699-5455	E-mail: kim@michellesplace.org
	n Gerrish, Executiv	
Telephone Number: 95		E-mail: kim@michellesplace.org
Grant Writer:		
Address (If different from ab	nove)*	
relephone Number.		L man,
ORGANIZATIONAL HISTO	ORY (This is applicable only	<u>ı</u> if you are a non-profit organization)
Date Organization found	ed: 2001	
		11/01/0 tion (Attach Articles of Incorporation and Bylaws):
Federal identification nu		
DUNS Number: 1043	310342	2
	www.michellesp	lace.org

Does your Organization expend \$75	50,000 or more a year i	ir lederal fullus: 1 of N
Number of paid staff: 10		
Number of volunteers: 150		
Members/Board of Directors (Attack	attached	
PROJECT ACTIVITY		
A. Name of Project: Cancer Su	pport Services	-
B. Specific Location of Project (Attach Project Map - include street ac Street or APN:	ddress; if a street address ha	
City: Temecula		Zip Code: 92590
C. CDBG Funds Requested: 10,00	00	(total amount for the project only)
C. CDBG Funds Requested: 10,00		
D. Where will the proposed activity	e proposed service/be	nefit area for the facility? The facility is located i
D. Where will the proposed activity a new or existing facility, what is th	e proposed service/bents in City of Lake Elsino	nefit area for the facility? The facility is located in and Riverside County.
D. Where will the proposed activity a new or existing facility, what is th Temecula and services benefit client.  E. In which City (ies)/Communities	e proposed service/bents in City of Lake Elsino does the activity occur	nefit area for the facility? The facility is located in and Riverside County.
D. Where will the proposed activity a new or existing facility, what is th Temecula and services benefit clien  E. In which City (ies)/Communities  City (ies): Lake Elsinore	e proposed service/bents in City of Lake Elsino does the activity occur	nefit area for the facility? The facility is located in ore and Riverside County.  Reference to the facility is located in the facility? The facility is located in the facility? The facility is located in the facility is located in the facility? The facility is located in the facility is located in the facility is located in the facility? The facility is located in the facility? The facility is located in the facility is located in the facility? The facility is located in the facility? The facility is located in the facility is located in the facility? The facility is located in the facility is located in the facility is located in the facility.
D. Where will the proposed activity a new or existing facility, what is the Temecula and services benefit clients.  E. In which City (ies)/Communities City (ies): Lake Elsinore  Community (ies): Outlying of NOTE: HWS will make the final determinant.	e proposed service/bents in City of Lake Elsino does the activity occur communities of Lacermination of the appropriate of more than one community in the community of the community in the community of the community of the community in the community of the commu	hefit area for the facility? The facility is located in ore and Riverside County.  Re Elsinore  Priate service area of all proposals.  Munity or jurisdiction, have requests been county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s)
D. Where will the proposed activity a new or existing facility, what is the Temecula and services benefit clients.  E. In which City (ies)/Communities City (ies): Lake Elsinore  Community (ies): Outlying of More.  NOTE: HWS will make the final determination of the polynomial of the	e proposed service/bents in City of Lake Elsino does the activity occur communities of Lacermination of the appropriate of more than one community in the community of the community in the community of the community of the community in the community of the commu	hefit area for the facility? The facility is located in ore and Riverside County.  Re Elsinore  Priate service area of all proposals.  Munity or jurisdiction, have requests been county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of the county district(s) 1st, 2nd, 3rd, 4th, and 3rd,
D. Where will the proposed activity a new or existing facility, what is the Temecula and services benefit clients.  E. In which City (ies)/Communities City (ies): Lake Elsinore  Community (ies): Outlying of More.  NOTE: HWS will make the final determination of the polynomial of the	e proposed service/bents in City of Lake Elsino does the activity occur communities of Lacermination of the appropriate of more than one community in the community of the community in the community of the community of the community in the community of the commu	ke Elsinore  priate service area of all proposals.  munity or jurisdiction, have requests been ounty district(s) 1st, 2nd, 3rd, 4th, and/or 5th, City of

Check ONLY the applicable category your application represents.  Public Service
Homeless Activities
Real Property Acquisition (Must consult with EDA prior to submitting application)
Housing
Rehabilitation/Preservation (please provide picture of structure)
Public Facilities (construction)
Infrastructure (i.e. Streets, Sewer, Sidewalk, etc.)
Other: (provide description)
H. Respond to A & B only if this application is for a public service project.
(a) Is this a <u>NEW</u> service provided by your agency? Yes No
(b) If service is <u>not</u> new, will the existing public service activity level be substantially increased or improved? Yes
PROJECT NARRATIVE
<ul> <li>A. Provide a detailed <u>Project Description</u>. The description should only address or discuss the specific activities, services, or project that is to be <u>assisted with CDBG funds</u>. If CDBG funds will assist the entire program or activity, then provide a description of the entire program or activity.</li> <li>Patient Navigators provide one on one support to clients newly diagnosed or currently going through cancer.</li> </ul>
They connect them with resources, empower them with education and listen to their needs. They supply clients with a toolkit
for tracking appointments, support service schedules, referrals to assistance programs, access to free and low cost
mammograms and diagnostic breast health services for uninsured or underinsured, assistance in facilitating ultrasounds
and mammograms and resource list of organizations that can assist in paying non-medical bills. Michelle's Place has two bilingual
patient navigators. Additionally financial assistance is provided with grocery gift cards to purchase food for client families and
transportation assistance is available to help patients make it to their appointments.
Michelle's Place Cancer Resource Center, serving the communities of Riverside County for 20 years. Need: There will be more than 22,000
people diagnosed with cancer in the Inland Empire this year. The most vulnerable are those who have limited access to care such as
the low to moderate income and uneducated. There is no other cancer support services in Riverside County.

IV.

В.	Provide a detailed description of the proposed use of the <u>CDBG</u> funds only (e.g. construction des
	purchase of specific equipment, rent, supplies, utilities, salaries, etc.):
Fu	nds will be used to defray the salaries of Michelle's Place patient navigators, who monitor and provide support
sei	rvices to client diagnosed with cancer and their family members. Each Patient Navigator is 100% responsible
for	assisting each client and making sure they are educated about all the resources, both in Riverside County
inc	cluding those at Michelle's Place. (educational classes, therapeutic and social activities, peer to peer
su	pport, stress/wellness activities, whole-person caregiving tools, coping strategies, financial assistance
for	food and transportation to appointments, beauty shop with wigs and scarves, special support to
clie	ent children with school supplies and holiday treats. Most patients diagnosed with metastatic cancer
ha	ve to quit working and need support for their families. Please see website for more information.

C. What are the goals and objectives of the project, service, or activity? How will you measure and evaluate the success of the project to meet these goals and objectives (measures should be qualitative)?

Goal: provide cancer patients within Riverside County with the support and resources they need to go through their cancer journey.

Objective: Michelle's Place provides support and resources to at least 120 cancer patients.

Objective: Michelle's Place provides temporary financial assistance to cancer patients needing food to feed their families and transportation to appointments.

Objective: Michelle's Place hosts at least five educational seminars on early detection, health and wellness that are open to the public.

Objectives are measured through both the CRM (client retention management) and the Entrepreneurial Operating System. Both databases generate reports that are reviewed by Patient Navigators, the Executive Director and the Board.

- D. Please identify the project milestones using an Estimated Timeline for Project Implementation
- 1. Clients are referred by friends or doctors once they are diagnosed with cancer
- 2. Client calls the Center, receives necessary resources, a tour and is assigned a Patient Navigator
- 3. Patient Navigator supplies survivor toolkit, support service schedules, referrals to assistance programs, and an up-to-date list of organizations that can assist in paying bills.
- 4. Patient Navigators answer questions, provide financial assistance for food and transportation, and wigs, scarves and prosthesis, access to MP support group schedule and other which is listed on website.
- 5. Volunteers are usually former clients who have survived cancer and began calling and giving support from the beginning of the journey until no longer needed.

## V. PROJECT BENEFIT

A. Indicate the number of people or households that will a funds: Note: This is based on the expected number of clients				
requested amount.				
Michelle's Place is open Monday thru Friday, from 9am to 3:30p				
clients diagnosed with cancer, including supportive activities and cou				
1,800 clients residing in Riverside County. The Center serves	an average of 42 new cancer patients			
each month.				
Total number of people or households that will directly benefit				
Client Testimonies: "thank you for helping me with transportation as				
another client stated: "thanks for checking in on me, I apprecia				
testimony that makes our hearts sing "we are good. My daugh	ter's pathology report came back and no			
cancer. It was such a relief. I am thankful for all the support and	assistance Michelle's Place has provided.			
We are glad to have the lump out and gone so our worries are	gone".			
Indicate the number of unduplicated clients that will be s no matter how many direct services the client receives during a Michelle's Place Cancer Resource Center has grown to providing	a funding year):			
annually, employing 10 staff, with 150 volunteers.				
More than 233 clients visit the Center to attend any one of the	23 different programs happening fifty-one			
imes a month.				
	. C. L. Eld			
Total number of unduplicated clients that will be served in City	of Lake Elsinore: 115			
And will receive more than 1,100 direct services.				
	· · · · · · · · · · · · · · · · · · ·			
Length of proposed CDBG-funded activities or service (we	eeks, months, year):			
Service will be provided to (check one or more):				
■ Men	Seniors			
Women	Severely Disabled Adults			
Children (Range of children's ages :)	Migrant Farm Workers			
Homeless (Number of beds at facility:)  Families				
	i allinics			

E. What methods will be used for community involvement to assure that all who might benefit from t
project are provided an opportunity to participate?
Michelle's Place staff and volunteers participate in local health fairs and community events. We receive
support from our local media to highlight the program and our volunteers share our resource information
with local medical providers/resources. We regularly facilitate speaking engagements to local groups
about our resources and early detection. Additionally, we have a significant social media presence where
the community can learn more about what we do. The Executive Director sends an email blast to over
4,000 subscribers twice a month about our programs and services offered at the Center. We also utilize
collaborations with peer organizations to share the resources we have available.
F. What evidence is there of a long-term commitment to the proposal? Describe how you plan to contin the work (project) after the CDBG funds are expended?  Michelle's Place has a full-time Fund Development Manageer on staff who actively raises cash donations each
month from Major Donors, Community Donors and organizes fund-raising events. Michelle's Place actively
pursues grant funding from both EFSP, CDBG, CSF and Riverside County CID, including private foundations.
Program costs are covered by several income streams, cash donations, grants, fundraising events and
monies held in reserve by the Board. Michelle's Place can provide the 55% match from our general
funds which include income streams of 2021 Donations: \$321,0226; Grants: \$197,779, Events:354,205.
Michelle's Place holds \$160,500 in Unrestricted Funds to assist with delayed grant funds.
National Objective  All CDBG-funded activities must meet at least one of the following National Objectives of the CDI program. Indicate the category of National Objective to be met by your activity.
CATEGORY A: Benefit to low-moderate income persons (must be documented). Please choose eith subcategory 1 or 2:
1. Limited Clientele:
The project serves clientele that will provide documentation of their family size, income, and ethnici Identify the procedure you currently have in place to document that at least 51% of the clientele y serve are low-moderate income persons.
Each of Michelle's Place clients complete a client intake form. The form requires that they provide
documentation of their family size, income level and ethnicity.
At least 51% of the clientele served with CDBG funds are low-moderate income clientele.

VI.

The activity will benefit (check one or	more)
Abused children	Homeless persons
Battered spouses	Illiterate adults
Elderly persons	Persons living with AIDS
Severely disabled adults	Migrant Farm workers
a. Describe the clientele above to be sen	ved by this activity:
	fits low- and moderate- income residents:
Michelle's Place-Cancer Resource Center is open to 651% of the clients served are low to moderate	clients diagnosed with cancer and services are offered for free. At least
	clients diagnosed with cancer and services are offered for free. At least
	clients diagnosed with cancer and services are offered for free. At least
CATEGORY B: Area Benefit - The project can area where at least 51% of the reside County of Riverside, HWS CDBG Program Manager	clients diagnosed with cancer and services are offered for free. At least te income.  or facility serves, or is available to, ALL persons located wents are low/moderate-income. (Applicant is welcome to confor Census Information)
CATEGORY B: Area Benefit - The project of an area where at least 51% of the reside County of Riverside, HWS CDBG Program Manager 2010 Census Tract and Block Group nu	clients diagnosed with cancer and services are offered for free. At least te income.  or facility serves, or is available to, ALL persons located wents are low/moderate-income. (Applicant is welcome to confor Census Information)  umbers:
CATEGORY B: Area Benefit - The project can area where at least 51% of the reside County of Riverside, HWS CDBG Program Manager	clients diagnosed with cancer and services are offered for free. At least te income.  or facility serves, or is available to, ALL persons located wents are low/moderate-income. (Applicant is welcome to confor Census Information)  umbers:
CATEGORY B: Area Benefit - The project can area where at least 51% of the reside County of Riverside, HWS CDBG Program Manager 2010 Census Tract and Block Group nu (must use 2011-2015 ACS data pursua	clients diagnosed with cancer and services are offered for free. At least te income.  or facility serves, or is available to, ALL persons located wents are low/moderate-income. (Applicant is welcome to confor Census Information)  umbers:  nt to HUD Notice -C&D-19-02)
CATEGORY B: Area Benefit - The project can area where at least 51% of the reside County of Riverside, HWS CDBG Program Manager 2010 Census Tract and Block Group nu (must use 2011-2015 ACS data pursua	clients diagnosed with cancer and services are offered for free. At least te income.  or facility serves, or is available to, ALL persons located wents are low/moderate-income. (Applicant is welcome to confor Census Information)  umbers:
CATEGORY B: Area Benefit - The project can area where at least 51% of the reside County of Riverside, HWS CDBG Program Manager 2010 Census Tract and Block Group nu (must use 2011-2015 ACS data pursua	clients diagnosed with cancer and services are offered for free. At least te income.  or facility serves, or is available to, ALL persons located wents are low/moderate-income. (Applicant is welcome to confor Census Information)  umbers:  nt to HUD Notice -C&D-19-02)
CATEGORY B: Area Benefit - The project can area where at least 51% of the reside County of Riverside, HWS CDBG Program Manager 2010 Census Tract and Block Group nu (must use 2011-2015 ACS data pursua	clients diagnosed with cancer and services are offered for free. At least te income.  or facility serves, or is available to, ALL persons located wents are low/moderate-income. (Applicant is welcome to confor Census Information)  umbers:  nt to HUD Notice -C&D-19-02)
CATEGORY B: Area Benefit - The project can area where at least 51% of the reside County of Riverside, HWS CDBG Program Manager 2010 Census Tract and Block Group nu (must use 2011-2015 ACS data pursua	clients diagnosed with cancer and services are offered for free. At least te income.  or facility serves, or is available to, ALL persons located wents are low/moderate-income. (Applicant is welcome to confor Census Information)  umbers:  nt to HUD Notice -C&D-19-02)
CATEGORY B: Area Benefit - The project can area where at least 51% of the reside County of Riverside, HWS CDBG Program Manager 2010 Census Tract and Block Group nu (must use 2011-2015 ACS data pursua	clients diagnosed with cancer and services are offered for free. At least te income.  or facility serves, or is available to, ALL persons located wents are low/moderate-income. (Applicant is welcome to confor Census Information)  umbers:  nt to HUD Notice -C&D-19-02)

2. Clientele presumed to be principally low- and moderate-income persons:

<u>CATEGORY C</u>: Activities undertaken to create or retain permanent jobs, at least 51% of which will be made available to or held by low/moderate-income persons.

Proposed Job Creation/Retention		
Total Jobs Expected to Create: 0		
Total Jobs Expected to Retain: 0		
CATEGORY D: Activities that provide assistance to low/moderate-income.	o micro-enterprise owners/d	evelopers who are
Proposed Assistance to Businesses		
New Businesses expected to assist: 0		
Existing Businesses expected to assist:0		
Enter Total Businesses expected to assist: 0		
FINANCIAL INFORMATION  A. Proposed Project Budget	to having help 1, 2022, If you	a proposed CDPC funded
Complete the following annual program budget activity will start on a date other than July 1, 20 information and distribution of CDBG funds in the	23, please indicate starting d	
The budgeted items are for the specific activity fo budget of the "entire" organization or agency. (No Project Activity, C above.)		
(EXAMPLE: The Valley Senior Center is requesting funding the program is \$15,000 and \$10,000 in CDBG funds is be proposed activity. The total Activity/Project Budget will CDBG funds for a Grand Total of \$15,000).	eing requested for operating exp	enses associated with the
P (L)	OTAL ACTIVITY/ ROJECT BUDGET nclude non-CDBG Funds nd CDBG Funds)	CDBG FUNDS REQUESTED-Only
I. Personnel		
A. Salaries & Wages	\$ <u>92,392</u>	\$ <u>10,000</u>
B. Fringe Benefits	\$	\$
C. Consultants & Contract Services	\$	\$
PERSONNEL SUB-TOTAL	\$ <u>92,392</u>	\$ 10,000

VII.

# Non-Personnel 11. A. Space Costs B. Rental, Lease or Purchase of Equipment <sub>\$</sub>500 C. Consumable Supplies D. Travel E. Telephone F. Utilities \$45,758 G. Other Costs s46,258 **NON-PERSONNEL SUB-TOTAL:** III. Other A. Architectural/Engineering Design B. Acquisition of Real Property

C. Construction/Rehabilitation <sub>5</sub>7,772 D. Indirect Costs s 16,800 E. Other

\$24,572 **OTHER SUB-TOTAL:** 

s 10,000 s 163,222 **GRAND TOTAL:** 

#### B. Leveraging

List other funding sources and amounts (commitments or applications) which will assist in the implementation of this activity. Current and pending evidence of leveraging commitments/applications must be submitted with application. (Attach)

TYPE	SOURCE	AMOUNT	SOURCE	AMOUNT	SOURCE	AMOUNT	TOTAL
FEDERAL	EFSP	60,000	Riv.Cty Transport	14,000			\$74,000
STATE/LOCAL	Riv.Cty CID	\$10,000	CSF Temecula	\$5,000	CDBG	\$20,000	\$35,000
PRIVATE	Private	\$49,000					\$49,000
OTHER	contributions	\$321,026	Events	\$354,205	Reserve	\$160,500	835,731

TOTAL: \$993,731

C. What type of long-term financial commitment is there to the proposal? Describe how you plan to continue the work (project) after the CDBG funds are expended?
The board of Michelle's Place has been committed to providing services of those diagnosed with cancer
and their families since 2001. The fund development activities support Michelle's Place as referenced in the leveraging
chart above. Additionally, local providers of diagnostic services continue to donate their services to ensure the
long term sustainability of the program. Michelle's Place continues to partner with local providers that continue to provide
screening mammograms, financial assistance, support and resources to ensure our clients continue to get
the resources they need.
D. Provide a summary by line item of your organization's previous year's income and expense statement. (Attach)  attached
E. Does this project benefit residents of more than one community or jurisdiction, have requests bee submitted to those other jurisdictions? Yes No
If yes, identify sources and indicate outcome. Menifee, Murrieta and Riv.Cty-awarded
If no, please explain.
F. Was this project or activity previously funded with CDBG? Yes No
If yes, when? CDBG Murrieta, Menifee, 22-23
Is this activity a continuation of a previously funded (CDBG) project? Yes 🗌 No 🔳
If yes, explain:
MANAGEMENT CAPACITY
<ul> <li>A. Describe your organization's experience in managing and operating project or activities funded with CDBG or other Federal funds.</li> <li>Michelle's Place has been fortunate to be the recipient of funds from CDBG for several years. The staff</li> </ul>
and leadership are well equipped and have experience in managing and operating programs funded
through CDBG.

VIII.

#### B. Management Systems

Does your organization have written and adopted management systems (i.e., policies and procedures) including personnel, procurement, property management, record keeping, financial management, etc.?

Michelle's Place and Board has a 3-years strategic plan with goals and objectives and as part of the plan, emergency measures and procedures are written and communicated to employees and postings required as part of building code for fire and emergency exits. Client records are kept on the CRM system, updated and backed up daily. Michelle's Place Cancer Resource Center was granted funding through the LISTOS California Campaign to empower and engage local communities on emergency preparedness to support California's diverse and vulnerable populations. This information can be found on their website www.michellesplace.org.

#### C. Capacity

Please provide the names and qualifications of the person(s) that will be primarily responsible for the implementation and completion of the proposed project.

Mercedes Ruiz is the project manager of this program. She is a staff member and a bilingual patient navigator. Mercedes has worked for Michelle's Place for six years and has been managing the program for more than four years. She is organized and meticulous with CDBG reports and ensures that all the patient navigators collect the CDBG income verification forms. Mercedes ensures they are complete and securely stores all records and information needed for reimbursement reporting. Mercedes is highly respected, by the Board, staff, volunteers and clients.

#### IX. **APPLICATION CERTIFICATION**

Undersigned hereby certifies that (check box after reading each statement and digitally sign the document):

- The information contained in the project application is complete and accurate 1.
- The applicant agrees to comply with all Federal and County policies and requirements imposed upon the 2. project or activity funded by the CDBG program.
- 3. The applicant acknowledges that the Federal assistance made available through the CDBG program funding will not be used to substantially reduce prior levels of local, (NON-CDBG) financial support for community development activities. 1
- The applicant fully understands that any facility built or equipment purchased with CDBG funds shall be 4. maintained and/or operated for the approved use throughout its economic life, pursuant to CDBG regulation.
- If CDBG funds are approved, the applicant acknowledges that sufficient non-CDBG funds are available or 5. will be available to complete the project as described within a reasonable timeframe.
- 6. On behalf of the applying organization, I have obtained authorization to submit this application for CDBG funding. (DOCUMENTATION ATTACHED Minute Action and/or written Board Approval signed by the Board President)

DATE: 10-13-2022

Signature:

Print Name/Title
Authorized Representative: Kim Gerrish, Exec. Jin.

11

### **CHECK-LIST**:

The following required documents listed below have been attached. Any missing documentation to the application will be cause for the application to be reviewed as INELIGIBLE.

Yes	No	ATTACHMENT
X		1. Members/Board of Directors
X		2. Articles of Incorporation and Bylaws
区		3. Project Activity Map
		4. Project Benefit, Category B, Low Mod Area Maps (Attach if applicable)
V		5. Leveraging (Current evidence of commitment)
×		6. Income and Expense Statement
X		7. Management Capacity (Detailed organizational chart)
V		8. Board Written Authorization approving submission of application